
Meeting Agenda
BOARD OF DIRECTORS
Lakeshore Regional Entity
November 15, 2023 – 1:00 PM
GVSU Muskegon Innovation Hub
200 Viridian Dr, Muskegon, MI 49440

1. Welcome and Introductions – Mr. Stek
2. Roll Call/Conflict of Interest Question – Mr. Stek
3. Public Comment (Limited to agenda items only)
4. Consent Items:
Suggested Motion: To approve by consent the following items.
 - November 15, 2023, Board of Directors meeting agenda (*Attachment 1*)
 - October 25, 2023, Board of Directors meeting minutes (*Attachment 2*)
5. Reports –
 - a. LRE Leadership (*Attachment 3*)
6. FY21 Audit Presentation (*Attachment 4, Full Audit Available upon Request*) – Derek Miller, RPC
7. LRE CEO Evaluation Process Review – Human Resources
8. Chairperson’s Report – Mr. Stek
 - a. November 8, 2023, Executive Committee (*Attachment 5*)
9. Action Items –
 - a. LRE 2024 Risk Management Strategic Plan (*Attachment 6*)
Suggested Motion: To approve the 2024 LRE Risk Management Strategic Plan
 - b. 2024 LRE Quality Assessment and Performance Improvement Program (QAPIP)
Suggested Motion: To approve the 2024 QAPIP as presented.
10. Financial Report and Funding Distribution – Ms. Chick (*Attachment 7*)
 - a. FY2024, October Funds Distribution (*Attachment 8*)
Suggested Motion: To approve the FY2023, September Funds Distribution as presented.
 - b. Statement of Activities as of 9/30/2023 with Variance Reports (*Attachment 9*)
 - c. Monthly FSR (*Attachment 10*) –
11. CEO Report – Ms. Marlatt-Dumas
12. Board Member Comments
13. Public Comment

14. Upcoming LRE Meetings

- December 13, 2023 – Executive Committee, 1:00PM
- December 14, 2023 – LRE Community Advisory Panel, 1:00 PM
- December 20, 2023 – LRE Executive Board Meeting, 1:00 PM

Meeting Minutes
BOARD OF DIRECTORS
Lakeshore Regional Entity
October 25, 2023 – 1:00 PM

GVSU Muskegon Innovation Hub, 200 Viridian Dr, Muskegon, MI 49440

WELCOME AND INTRODUCTIONS – Mr. Stek

Mr. Stek called the October 25, 2023, LRE Board meeting to order at 1:08 PM.

ROLL CALL/CONFLICT OF INTEREST QUESTION – Mr. Stek

In Attendance: Ron Bacon, Patricia Gardner, Janice Hilleary, Sara Hogan, Richard Kanten, Alice Kelsey, Susan Meston, Ron Sanders, Andrew Sebolt, Stan Stek, Jim Storey, Janet Thomas, Craig Ven Beek

Absent: Linda Dunmore, Jon Campbell

PUBLIC COMMENT

None.

CONSENT ITEMS:

LRE 23-61 Motion: To approve by consent the following items.

- October 25, 2023, Board of Directors meeting agenda
- September 27, 2023, Board of Directors meeting minutes

Moved: Ron Bacon Support: Patricia Gardner

MOTION CARRIED

LEADERSHIP BOARD REPORTS

LRE Leadership reports are included in the packet for information.

- Veteran Navigator has left for a state level position. LRE has been interviewing candidates and has found a possible replacement.
- Liz Totten, Clinical Manager, has resigned. This position will be posted as soon as possible.
- Legislative Report – Document Key: yellow-new items, gray-older items (after 6 mos. these will be deleted), green – supported by CMHAM, pink – CMHAM opposed to the bill.
- MDHHS reports – year end summary of report submissions to the State is included.
- The Customer Services report summary is included in the Operations report.
- The Bill to liberalize cigar bars will be included in the next report.

CHAIRPERSON'S REPORT

October 18, 2023, Executive Committee (EC) Meeting Minutes are included in packet for information.

- Reporting – leadership reports used to be completed orally, which took up much of the Board meeting and although they are now only published the amount of information in them has made them difficult to be review by Board members. Mr. Stek reports that moving forward one member of leadership will complete an oral report during meetings.

ACTION ITEMS

LRE 23-62 Motion: To approve the 2024 LRE Board meeting schedule as presented.

Moved: Ron Bacon Support: Ron Sanders

MOTION CARRIED

FINANCIAL REPORT AND FUNDING DISTRIBUTION

FY2023 September Funds Distribution

LRE 23-63 Motion: To approve the FY2023, September Funds Distribution as presented.

Moved: Ron Bacon Support: Richard Kanten

MOTION CARRIED

Statement of Activities as of 8/31/2023 with Variance Report-

Included in the Board packet for information.

- LRE has not received the Performance Bonus but expects that in April.
- CCBH revenues – Are there operational issues? No, the estimates are based on daily visits projected and only include HW and WM. The funding for capitated vs. supplemental depends on mild/moderate, there was also a rate change, so the amount shifts between base capitation and supplemental depending on mild to moderate or not. If we are under budget for the base capitation portion, then we are utilizing less and that would be seen in the regular capitated revenue for MC/HMP. The supplemental combined is under budget by \$750 thousand due to timing. There is a delay in encounter reporting, but it does depend on what the CMHs report.
- CCBHC Quality Bonus – There are metrics that must be met and if met they will receive the bonus. Some of the metrics were not fully met. LRE is a pass through for these funds.

Monthly FSR-

Included in the Board packet for information.

- September revenue payment was corrected – changed by \$1.4 million decrease from August.
- Revised FY 24 projections have been completed – an increase of about \$4 million due to DAB/TANF. Another increase in the PPS 1 (CCBHC) rates was primarily due to a change in the draft rates to Ottawa.

CEO REPORT

Included in the Board packet for information. Ms. Marlatt-Dumas reports:

- Continue to meet with Kristen Jordan, MDHHS. She is working with us on the cost settlement process.
- Muskegon continues to have pending litigation, but LRE is trying to work out an agreement.
- Continue to talk with the state regarding HSW slots. Lyndia Deromedi (MDHHS) sent an email updating us that they will be talking with CMS about this. Site reviews will also play a role in deciding the number of slots per PIHP.
- FY21 audit should be wrapped up by October 31(do not have an official extension for 10/31 but MDHHS is aware of deadline) and FY22 will be complete on December 31. LRE will receive the \$200,000 sanction. As a result of not completing the audit LRE may have saved the region from lapsing back millions of dollars as is what happened with Region 6.
- In person meeting with MDHHS went well and discussed changes happening with the PIHP contract.
- CMHAM has Board Works videos that can assist in understanding the role of Board members. <https://cmham.org/education-events/boardworks/>

BOARD MEMBER COMMENTS

NA

PUBLIC COMMENT

NA

UPCOMING LRE MEETINGS

- November 8, 2023 – Executive Committee, 1:00PM
- November 15, 2023 – LRE Executive Board Meeting, 1:00 PM
GVSU, Muskegon Innovation Hub, 200 Viridian Dr, Muskegon, MI 49440

ADJOURN

Mr. Stek adjourned the October 25, 2023, LRE Board of Directors meeting at 1:54 PM.

Ron Bacon, Board Secretary

Minutes respectfully submitted by:
Marion Dyga, Executive Assistant

Chief Quality Officer - Report to the Board of Directors

November 15, 2023

LRE has finalized its Fiscal Year 2024 Quality Assessment and Performance Improvement Program (QAPIP) for review and consideration for approval by LRE's Governing Body.

LRE submits this Fiscal Year 2024 Change Log referencing any substantive changes from Fiscal Year 2023 to 2024.

FISCAL YEAR 2024 QAPIP CHANGE LOG

Date of Change	Description of Change	QAPIP Section	QAPIP Page Number
10/01/2023	Add CCBHC language as it relates to metric integration	I	4
10/01/2023	Add HCBS Manager role and reason for role	III(B)	5
10/01/2023	Updated LRE Organizational Chart	III(B); Exhibit A	5
10/01/2023	Add LRE QIC purpose as defined in LRE QIC Charter	III(D); Exhibit C	6
10/01/2023	Add "Feedback" hyperlink	IV	7
10/01/2023	Add MMBPIS language regarding new compliance thresholds for Indicators 2a, 2e, and 3	VI(A)	9
10/01/2023	Add KPIs archived due to CCBHC	VI(B)	9
10/01/2023	Removed BHO language	VII(A)	10
10/01/2023	Add language regarding programming for specialized residential and LTSS	VIII	11
10/01/2023	Add language regarding unexpected death sentinel event remediation validation	VIII(C)	13
10/01/2023	Removed HSW Waiver qualifier	IX	14
10/01/2023	Add language regarding implementation YSS-F and MHSIP Surveys due to CCBHC	X	15
10/01/2023	Add several qualifications examples	XIII	17
10/01/2023	Removed FY22 initiatives as process is now steady state	XIV	18
10/01/2023	Add language regarding UM audits of IP and CR	XV	18
10/01/2023	Add FY24 QAPIP Workplan	XVIII	22-32
10/01/2023	Add Updated MDHHS Governing Body Form	XIX	33-34
10/01/2023	Updated to include YSS-F and MHSIP	XX	35-36

Lakeshore Regional Entity

Financial Statements

September 30, 2021





Independent Auditor's Report

To the Members of the Board
Lakeshore Regional Entity
Norton Shores, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the business-type activities, each major fund, and the aggregate remaining fund information of Lakeshore Regional Entity (the Entity), as of and for the year ended September 30, 2021, and the related notes to the financial statements, which collectively comprise the Entity's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities, each major fund, and the aggregate remaining fund information of the Entity, as of September 30, 2021, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the required supplementary information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the

Lakeshore Regional Entity
Statement of Net Position
September 30, 2021

	Enterprise Funds		Internal Service Funds	Total Proprietary Funds
	Mental Health Operating	Public Act 2 Fund	Medicaid Risk Reserve	
Current assets				
Cash and cash equivalents	\$ 56,047,746	\$ 7,567,659	\$ 2,423,304	\$ 66,038,709
Due from affiliates	51,276,177	3,808,554	-	55,084,731
Due from MDHHS	14,341,100	-	-	14,341,100
Due from others	19,680	1,657,091	-	1,676,771
Due from other funds	22,860,641	510,580	25,258,079	48,629,300
Prepaid expenses	20,456	-	-	20,456
Total current assets	144,565,800	13,543,884	27,681,383	185,791,067
Noncurrent assets				
Capital assets - depreciable, net	117,993	-	-	117,993
Total assets	144,683,793	13,543,884	27,681,383	185,909,060
			PY Total assets	98,942,987
Current liabilities				
Accounts payable	6,507,091	1,011,315	-	7,518,406
Accrued payroll and benefits	67,606	-	-	67,606
Due to affiliate	69,493,088	443,565	-	69,936,653
Due to MDHHS	15,368,189	-	-	15,368,189
Due to other funds	25,768,659	-	22,860,641	48,629,300
Unearned revenue	22,167,663	-	-	22,167,663
Compensated absences	207,404	-	-	207,404
Total current liabilities	139,579,700	1,454,880	22,860,641	163,895,221
			PY Total liabilities	105,398,072
Net position				
Net investment in capital assets	117,993	-	-	117,993
Restricted	-	12,089,004	4,820,742	16,909,746
Unrestricted	4,986,100	-	-	4,986,100
Total net position	\$ 5,104,093	\$ 12,089,004	\$ 4,820,742	\$ 22,013,839
PY Total net position	(19,265,783)	10,389,773	2,420,925	(6,455,085)

Lakeshore Regional Entity
Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended September 30, 2021

	Enterprise Funds		Internal Service Funds	Total Proprietary Funds
	Mental Health Operating	Public Act 2 Fund	Medicaid Risk Reserve	
Operating revenues				
Medicaid	\$ 315,715,781	\$ -	\$ -	\$ 315,715,781
Healthy Michigan	56,649,156	-	-	56,649,156
Incentive payments	3,838,384	-	-	3,838,384
PA2 revenues	-	3,156,957	-	3,156,957
State and federal grants	9,017,839	-	-	9,017,839
Contributions - local match drawdown	2,040,096	-	-	2,040,096
Other operating revenues	992	-	-	992
Total operating revenues	387,262,248	3,156,957	-	390,419,205
			PY Operating revenues	338,888,107
Operating expenses				
Funding for affiliate partners				
Medicaid	282,155,271	-	-	282,155,271
Healthy MI	40,614,912	-	-	40,614,912
SUD block grant	6,765,967	-	-	6,765,967
PA2 liquor tax	-	367,919	-	367,919
Total funding for affiliate partners	329,536,150	367,919	-	329,904,069
Other contractual obligations				
Contracted services - prevention	1,938,818	1,094,409	-	3,033,227
Hospital rate adjuster	11,247,544	-	-	11,247,544
Local match expense	2,040,096	-	-	2,040,096
IPA assessment	3,814,091	-	-	3,814,091
Total other contractual obligations	19,040,549	1,094,409	-	20,134,958
Administrative expenses				
Board per diem	13,900	-	-	13,900
Capital outlay - under \$5,000	165,943	-	-	165,943
Depreciation expense	9,563	-	-	9,563
Dues and memberships	9,980	-	-	9,980
Insurance	20,457	-	-	20,457
Legal and accounting	62,348	-	-	62,348
Meeting expense	4,435	-	-	4,435
Professional contracts	10,086,556	-	-	10,086,556
Rent	62,645	-	-	62,645
Salaries and fringes	1,378,514	-	-	1,378,514
Supplies	40,562	-	-	40,562
Travel and training	24,253	-	-	24,253
Utilities	36,909	-	-	36,909
All other costs	24,432	-	-	24,432
Total administrative expense	11,940,497	-	-	11,940,497
Total operating expenses	360,517,196	1,462,328	-	361,979,524
			PY Operating expenses	329,497,341
Operating income (loss)	26,745,052	1,694,629	-	28,439,681
Non-operating revenues (expenses)				
Interest income	22,262	4,602	2,379	29,243
Total non-operating revenues (expenses)	22,262	4,602	2,379	29,243
Transfer in (out)				
Transfer in	-	-	25,258,079	25,258,079
Transfer (out)	(25,258,079)	-	-	(25,258,079)
Change in net position	1,509,235	1,699,231	25,260,458	28,468,924
			PY Change in net position	9,404,281
Net position, beginning of year (as restated)	3,594,858	10,389,773	(20,439,716)	(6,455,085)
Net position, end of year	\$ 5,104,093	\$ 12,089,004	\$ 4,820,742	\$ 22,013,839

The notes to the financial statements are an integral part of this statement.

for recognition in the current period, or when resources are received by the Entity before it has a legal claim to them, such as when grant money is received prior to the incurrence of qualifying expenses. In subsequent periods, when both revenue recognition criteria are met, or when the Entity has legal claim to the resources, the liability for unearned revenue is removed and the revenue is recognized.

Compensated Absences

The Entity's policy permits employees to accumulate earned but unused vacation and sick benefits, which are eligible for payment upon separation from the Entity's service. The liability for such leave is reported as incurred in the financial statements. The liability for compensated absences includes salary related benefits, where applicable.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. The Entity has no items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Entity has no items that qualify for reporting in this category.

Net Position

Net investment in capital assets

This category consists of capital asset balances, net of accumulated depreciation, less outstanding balances of debt related to those assets.

Restricted

Net position in this category is reported as restricted when constraints placed on net position use is either:

- Externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or
- Imposed by law through constitutional provisions or enabling legislation.

Unrestricted

If net position does not meet the criteria for the above categories, it is reported as unrestricted.

In addition, the Entity will first use restricted resources when an expense is incurred for purposes for which either restricted or unrestricted net position is available.

Restrictions on Net Position

Public Act 2

These funds are to be used for the purpose of providing substance abuse prevention and treatment programs PA2 Funding is provided to the Entity through the Counties by the Michigan Department of Treasury. Funds are to be used for SUD prevention and treatment services in the county that received the funds from Treasury.

Medicaid Risk Reserve

A portion of the net position has been restricted in the internal service fund to fund the net uninsured exposure of potential shortfalls of contract revenues. As of September 30th, this amount was \$18,235,512 for Medicaid risk management, \$9,445,871 for Healthy Michigan risk management and \$(22,860,641) for the historical deficit.

MDHHS Revenue

The Entity serves as the Pre-Paid Inpatient Health Plan for the area that includes Allegan, Kent, Lake, Mason, Muskegon, Oceana and Ottawa Counties. The Entity contracts directly with the MDHHS to administer mental health and substance abuse revenues for covered services provided to eligible residents of these counties.

Lakeshore Regional Entity
Notes to the Financial Statements
September 30, 2021

NOTE 11 - UNEARNED REVENUE

Unearned revenue as of September 30th consists of the following:

Description	Amount
Medicaid and Healthy Michigan Savings	22,134,306
Other unearned revenues	33,357
Total	22,167,663

NOTE 12 - LONG-TERM LIABILITIES

Changes in the long-term liabilities are as follows:

Description	Beginning Balance	Additions	Reductions	Ending Balance	Due within one year
Compensated absences	192,424	43,844	(28,864)	207,404	207,404

NOTE 13 - NET INVESTMENT IN CAPITAL ASSETS

Net investment in capital assets as of September 30th consists of the following:

Net investment in capital assets	Amount
Capital asset being depreciated	328,066
Accumulated depreciation	(210,073)
Total	117,993

NOTE 14 – RETIREMENT AND OTHER POST EMPLOYMENT BENEFIT PLANS

Defined Contribution Retirement Plan – 401(a)

Plan Description

The Entity offers all employees a retirement plan created in accordance with the Internal Revenue Code, Section 401(a). The assets of the plan were held in trust for the exclusive benefit of the participants (employees) and their beneficiaries. ICMA acts as the custodian for the plan and holds the custodial account for the beneficiaries of this Section 401(a) plan.

The assets may not be diverted to any other use. The ICMA are agents of the employer for purposes of providing direction to the custodian of the custodial account from time to time for the investment of the funds held in the account, transfer of assets to or from the account and all other matters. Plan balances and activities are not reflected in the Entity's financial statements.

Plan provisions are established or amended by Board resolution. This plan is funded by both employer and employee contributions.

Eligibility

All full-time employees are eligible.

Contributions

Contributions in lieu of Social Security: The Entity contributes 5% of the employee's compensation in lieu of Social Security. Employees are required to contribute 6% of compensation.

Contributions to retirement plan: The Entity contributes 10% of the employee's compensation regardless of the employee contribution. If the employee irrevocably elects to contribute 2% of compensation, the Entity will match the employee's contribution with an additional 2%.

terms of its contract with the MDHHS.

NOTE 17 – CONTINGENT LIABILITIES

Under the terms of various federal and state grants and regulatory requirements, the Entity is subject to periodic audits of its agreements, as well as a cost settlement process under the full management contract with the State. Such audits could lead to questioned costs and/or requests for reimbursement to the grantor or regulatory agencies. Cost settlement adjustments, if any, as a result of compliance audits are recorded in the year that the settlement is finalized. The amount of expenses which may be disallowed, if any, cannot be determined at this time, although the Entity expects such amounts, if any, to be immaterial.

NOTE 18 – ECONOMIC DEPENDENCE

The Entity receives over 90% of its revenues from the State of Michigan directly from MDHHS.

NOTE 19 – TRANSFERS

The Mental Health Operating Fund transferred \$25,258,079 to the Medicaid Risk Reserve Fund during the year for the purpose of covering the risk associated with the Medicaid Managed Care Specialty Services Program Contract.

NOTE 20 – RESTATEMENT

As of year-end, the beginning net position of the Mental Health Operating Fund was restated as follows:

Balance September 30, 2020 Previously Reported	Restatement	Balance September 30, 2020 as Restated
(19,265,783)	22,860,641	3,594,858

As of year-end, the beginning net position of the Medicaid Risk Reserve was restated as follows:

Balance September 30, 2020 Previously Reported	Restatement	Balance September 30, 2020 as Restated
2,420,925	(22,860,641)	(20,439,716)

A restatement of beginning net position was made to move the risk associated with fiscal year 2018 and fiscal year 2019 operations from the Mental Health Operating Fund to the Medicaid Risk Reserve Fund.

NOTE 21 – SUBSEQUENT EVENTS

In July 2019, MDHHS sent a formal notice to the Entity that MDHHS would be cancelling the Specialty Prepaid Inpatient Health Plan contract with the Entity effective September 30, 2019. In its formal notice, MDHHS stated that the Entity is in material default related to not having a viable risk management strategy in accordance with MDHHS standards. The Entity sent a response to MDHHS which disputed the cancellation of its PIHP contract, demanding for a retraction of the notice, and meeting with key stakeholders. MDHHS responded to the Entity which stated that MDHHS will not be retracting the notice of cancellation.

A hearing date with the Administrative Law Judge (ALJ) was scheduled for October 17, 2019. However, MDHHS reached out to the Entity in September of 2019 with the intent of working out a settlement agreement that would address their concerns moving forward and allow continuation of the contract with the Entity. A deferral of the hearing with the ALJ was requested and received.

The first meeting occurred on September 23, 2019 with representatives from MDHHS, the Entity and its Board, and CMHSP Participants. Going into FY20, progress was made on terms of an agreement. However, in March 2020, these negotiation meetings were deferred due to the urgency of the COVID-19 pandemic. The hearings remained on deferral with periodic updates to the ALJ. In FY21 the Entity's Board approved a tactical plan to address several

key issues noted during its negotiation meetings with MDHHS along with a proposal to resolve all past liabilities. The proposal was submitted to MDHHS for review, and a response was expected by the summer of 2021.

The administrative action was dismissed on January 28, 2022 after the parties reached a settlement. On September 7, 2022, Lakeshore filed a lawsuit against MDHHS in the Court of Claims seeking a declaration that it may use ISF Funds, current dollars, or Medicaid Savings Funds to reimburse its member CMHs for prior year deficits. On March 23, 2023, the Court granted summary disposition in favor of Lakeshore.

NOTE 22 - UPCOMING ACCOUNTING PRONOUNCEMENTS

GASB Statement No. 87, Leases, was issued by the GASB in June 2017 and will be effective for the Entity's fiscal year ending September 30, 2022. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.

GASB Statement No. 96, Subscription-based Information Technology Arrangements, was issued by the GASB in May 2020 and will be effective for the Entity's fiscal year ending September 30, 2023. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended.

EXECUTIVE COMMITTEE SUMMARY

Wednesday, November 8, 2023, 1:00 PM

Present: Ron Bacon, Richard Kanten, Stan Stek, Jim Storey, Janet Thomas
LRE: Mary Marlatt-Dumas, Stephanie VanDerKooi, Stacia Chick

WELCOME and INTRODUCTIONS

- i. Review of November 8, 2023, Meeting Agenda
- ii. Review of October 18, 2023, Meeting Minutes

The November 8, 2023, agenda and the October 18, 2023, meeting minutes are accepted as presented.

MDHHS UPDATES

- i. Meetings
 - Bi-Weekly
 - Ongoing meetings with Kristin Jordan, several times a week when items come up. She is working with the AG regarding decreasing the \$200 thousand sanction.
 - Working on a flow chart regarding Autism and the issue with N180. LRE has a proposal to start a pilot and Ms. Jordan is working with the Children's Bureau for approval.
- ii. LRE Audit Completion
 - LRE sent the FY21 audit in on October 31 and we are waiting to hear if MDHHS has any feedback.

PIHP/CMH CONTRACT UPDATE

- LRE has been working on an updated PIHP/CMH contract. The LRE Executive staff will review and give feedback during the week of Thanksgiving and then it will be sent to the CMH CEOs the following week for review.
- LRE has revamped the CMH contract due to the number of changes to the PIHP/MDHHS contract. LRE legal has also advised taking out duplicative content that is or should be in policies and procedures.
- The end of the PIHP/CMH contract extension is March 31.

BOARD MEETING AGENDA ITEMS

- i. Derek Miller, RPC - LRE FY21 Finance Audit presentation
- ii. Action Items
 - Approval of LRE 2024 QAPIP
 - Ms. Price will present during the Work Session.
 - LRE 2024 Risk Management Strategy Plan

- This document may not be sent prior to the Board meeting due to changes. If it is not sent it will be projected during the meeting.
- There are challenges around spending plans and balanced budgets. We will discuss more information during the Board meeting.
- The submission deadline to MDHHS is December 3.
- LRE CEO Evaluation Process Review
 - The Executive Committee (EC) will work with Human Resources (HR) on who to include on the evaluation i.e. LRE Executive staff, CMH CEOs.
 - Timeline:
 - i. Executive Committee notified by HR of upcoming review cycle during November meeting. The review form will be sent out and if there is any feedback send to LRE HR with a cc to the entire EC. This will be sent out on Monday (11/13) and if there is feedback, send it back by Friday (11/17).
 - ii. During the November Board meeting HR will explain the evaluation process.
 - iii. The evaluation is due back by January 10.
 - iv. A summary will be given to the Executive Committee during the January meeting.
 - v. EC/HR will present the summary to Board during the January Board meeting. CEO may request closed session for this portion.
 - vi. Salary data will be distributed/discussed during the February EC meeting.
 - vii. Executive Committee will give their recommendation to the LRE Board in February.
 - There will have to be either a new contract or an extension by March 3. Human Resources will include the actual dates in the Process Document.
 - Human Resources will compile information from the evaluation, but individuals will not be identified.

BOARD WORK SESSION AGENDA

- i. QAPIP Presentation
- ii. Finance Module 2 – LRE Finance Staff

OTHER

- There was discussion about rotating LRE Board meetings to at least one per CMH. Ms. Marlatt-Dumas will review what would be involved and we will discuss it during the next Executive Committee meeting.

UPCOMING MEETINGS

- November 15, 2023 – LRE Executive Board Meeting, 1:00 PM
GVSU, Muskegon Innovation Hub, 200 Viridian Dr, Muskegon, MI 49440

- December 13, 2023 – Executive Committee, 1:00PM, Virtual
- December 14, 2023 – Community Advisory Panel
- December 20, 2023 – LRE Executive Board Meeting, 1:00 PM
GVSU, Muskegon Innovation Hub, 200 Viridian Dr, Muskegon, MI 49440

ADJOURN

**State of Michigan, Department of Health and Human Services
Risk Management Strategy Submission for State Fiscal Year 2024
Provider Attestation**

FY2024 RISK MANAGEMENT STRATEGY SUBMISSION ATTESTATION

	Lakeshore Regional Entity
	Name of Entity
Name of Preparer:	Stacia Chick
Title:	CFO
Phone Number:	(231) 747-0904
E-mail Address:	staciac@lsre.org

I hereby attest that the information submitted in the report herein is current, complete, accurate, and in compliance with MDHHS/PIHP Contract Requirements to the best of my knowledge. I understand that failure to attest (as indicated by the completed section below) will result in non-acceptance by the Michigan Department of Health and Human Services.

Name:	Stacia Chick
Title:	CFO
Signature:	Stacia Chick
Date Signed:	11/9/2023

The FY2024 risk management strategy must be submitted to MDHHS-BDHHA-Contracts-MGMT@michigan.gov no later than 11:59pm, December 3, 2023

**Michigan Department of Health and Human Services
 PIHP Risk Management Strategy Submission for State Fiscal Year 2024 as defined in MDHHS /
 PIHP Contract; Schedule A, Statement of Work; Section 6, Contractor Risk Management
 Strategy**

PIHP Name: Lakeshore Regional Entity

#1 For Fiscal Year ended 9.30.2023, report the following:

		Amount
A.	Expected balance of the Medicaid ISF	\$ 18,465,108
B.	Projected Medicaid Savings	\$ -
C.	Expected balance of the Healthy Michigan Plan ISF	\$ 11,787,898
D.	Projected Healthy Michigan Plan savings	\$ 20,168,671
E.	The PIHP's expected unrestricted fund balance	\$ 4,986,100
F.	Public Act 2 (P.A.2) fund balance	\$ 14,010,113
G.	Performance Bonus Incentive Program (PBIP) fund balance	\$ 6,999,939
Total:		\$ 76,417,829

#2 For Standalone PIHPs only, Fiscal Year ended 9.30.2023:

A.	Projected GF redirected for Unfunded Medicaid Costs	\$ -
B.	Projected GF carryforward Earned	\$ -

#3 For Fiscal Year ending 9.30.2024, report the following:

A.	Projection of Medicaid/HMP capitation payments for PIHP and affiliates in total	\$ 349,842,747
B.	Projection of Medicaid/HMP waiver expenditures for PIHP and affiliates in total	\$ (352,058,391)
Surplus or (Deficit) Total:		\$ (2,215,644)

#4 Is FY24 Medicaid Revenue expected to be below projected expenditures?

NO GO TO NEXT QUESTION (#5)

YES ANSWER LETTERS A - D BELOW

A. Provide a **brief** summary of the expected change in Medicaid revenue and costs from FY23 to FY24:

Medicaid and HMP enrollment is projected to decrease at 70% of the pandemic growth rate, resulting in lower revenue for FY24. Increased inflation, higher wages, and projected increased utilization and provider rate trends result in increased expenses for FY24.

B. Provide the amount of projected local and state risk obligations the plan covers:

None

C. Provide a detailed description of the funds (ISF, local, etc.) that will be used to satisfy the risk obligation:

Prior Year ISF balance and/or PBIP revenues received in FY24 will be utilized to satisfy this obligation.

D.

Provide a description of any related actions such as plans to increase efficiency or reduce costs:

Per the LRE Strategic Plan, work with the Member CMHSPs to determine where there could be increase efficiencies and reduced costs. And per the LRE's Operating Agreement, a Planned Funding Adjustment agreement may be developed between the CMHSPs if necessary. Potentially engage in the services of an external auditor to evaluate efficiencies and costs at the Member CMHSP level. Continue to advocate to the State for additional Habilitation Supports Waivers for increased revenue. Continue working with State to become an Opioid Health Home and a Behavioral Health Home to bring additional revenue to the region. Work with an actuarial firm to review the Milliman rates to determine if the rates are appropriate and if advocacy is needed. Advocacy regarding the development of the CCBHC PPS-1 rates that impact base capitation. Develop and improve strategies regarding Medicaid disenrollment. Work with actuarial firm to determine how to maximize data completeness and data integrity to positively impact revenue.

#5 Is FY24 Medicaid Revenue expected to exceed projected expenditures?

A. Provide how much will be allocated to Medicaid savings, ISF deposit, or lapse.

NOTE: The planned utilization of this difference must be specified below.

Amount

	Projected Earned Medicaid Savings ending balance	\$	-
	Projected Medicaid ISF ending balance	\$	-
	Projected Medicaid Lapse	\$	-

B.

Standalone PIHPs only:
Provide any general fund allocations that are expected to exceed expenditures for FY24, for the PIHP in total, whether they will be included in carry-forward or lapsed and the expected amounts of each.

Amount

	General Fund Carry-Forward Earned	\$	-
	General Fund Lapse to MDHHS	\$	-

#6

Multi-county PIHPs: Briefly describe PIHP/CMHSP affiliate risk management relationships, including the PIHP responsible CMHSP arrangements with affiliate CMHSPs in sharing financing responsibility for the projected Medicaid risk exposure. This item does not apply to single-county PIHPs.

LRE, is the sole managed care risk bearing entity for Allegan, Kent, Lake, Mason, Muskegon, Oceana, and Ottawa counties and does not share risk with its CMHSPs. In the event that medical costs and/or service demand in our region exceeds the available premium revenues, we will first utilize the available Medicaid Savings and/or positive Internal Service Fund balance.

Lakeshore Regional Entity Board Financial Officer Report for November 2023 11/15/2023

- **Disbursements Report** – A motion is requested to approve the October 2023 disbursements. A summary of those disbursements is included as an attachment.
- **Statement of Activities** – Report through September is included as an attachment. This is a preliminary report. Figures may change based on the final FY2022 financial statements due to accruals, other year-end entries, the external audit, and the CMHSP final FSRs.
- **LRE Combined Monthly FSR** – The September LRE Combined Monthly FSR Report is included as an attachment for October’s meeting. Expense projections, as reported by each CMHSP, are noted. An actual **deficit** through September of \$642 thousand, a projected annual **deficit** of \$1.5 million and a budgeted surplus of \$6.2 million regionally (Medicaid and HMP, excluding CCBHC) is shown in this month’s report. All CMHSPs have an actual surplus, except Network180 with an actual **deficit** of \$5.9 million and West Michigan with an actual **deficit** of \$146 thousand. All CMHSPs have a projected surplus, except Network180 with a projected **deficit** of \$6 million, Ottawa with a projected **deficit** of \$41 thousand, and West Michigan with a projected **deficit** of \$155 thousand. All CMHSPs have a budgeted surplus, except Network180 with a budgeted **deficit** of \$1.9 million and Ottawa with a budgeted **deficit** of \$265 thousand. Below is a monthly comparison of the surplus/(deficit) reported in the monthly FSRs for the Member CMHSPs.

CCBHC activity is included in this month’s report showing an actual **deficit** of \$373 thousand and a projected **deficit** of \$1.8 million, which the CCBHCs will be the risk to cover. A budgeted surplus of \$132 thousand is shown. The CCBHC activity is primarily for the LRE only and does not reflect all of the activity at the CCBHC level due to different reporting requirements for the PIHP versus the CCBHC.

This report was reviewed by Finance ROAT on November 6, 2023, and reviewed by Operations Advisory Council on November 8, 2023.

- **FY24 Risk Management Strategy Plan** – Per the MDHHS/PIHP Contract, the LRE must submit a specific written Risk Management Strategy (RMS) Plan to the Department. The RMS Plan must identify the amount of reserves, insurance, and other revenues to be used by the LRE to assure that its risk commitment is met. MDHHS intends that PIHPs have the flexibility regarding the specific means by which risk projections are met. **The PIHP is expected to maintain reserve funding that would be sufficient to offset the projections of risk (Medicaid cost overruns) that the PIHP may be required to fund.** The RMS Plan is not intended to replace or modify contractual Medicaid ISF requirements. Instead, it is intended to represent the PIHP’s financing plan to meet projected Medicaid obligations for services and supports to eligible individuals. Based on the FY24 October Revenue Projections and the **draft** spending plans/budgets submitted by the Member CMHSPs, the LRE has a projected **deficit** of \$2.2 million for FY24 (FY24 Medicaid expenditures in excess of FY24 Medicaid revenues). All CMHSPs have a projected surplus, except Network180 with projected **deficit** of \$7 million. The RMS Plan will be reviewed at the meeting for your approval.

- **Cash Flow Issues** – No Member CMHSP has reported any cash flow issues.
- **FY 2024 Revenue Projections** – Updated revenue and membership projections by program and Member CMHSP are below. The FY24 October revenue projection decreased \$625,362 from the FY24 projections used for the budget in September. The final FY24 rates were not available when the previous projections were calculated. Medicaid, Healthy Michigan, and Waiver projections are based on the final FY24 rates and actual revenue received from MDHHS in October. CCBHC projections are based on MDHHS’s rates and projected utilization (daily visits) provided by the CCBHCs.

FY 2024 Revenue Projection				
	Total LRE			FY23 to FY24 Current % Change
	FY23 Budget Projection (September)	FY24 Current Budget Projection	FY23 to FY24 Current Change	
MCD - MH	\$ 225,703,889	\$ 203,552,346	\$ (22,151,542)	-9.81%
MCD - SUD	\$ 9,968,521	\$ 8,334,516	\$ (1,634,005)	-16.39%
HMP - MH	\$ 37,595,370	\$ 16,812,564	\$ (20,782,806)	-55.28%
HMP - SUD	\$ 18,868,498	\$ 10,695,029	\$ (8,173,469)	-43.32%
Autism	\$ 43,909,505	\$ 43,012,501	\$ (897,005)	-2.04%
Waiver	\$ 43,805,912	\$ 53,513,235	\$ 9,707,323	22.16%
CCBHC MCD Base Cap	\$ -	\$ 28,080,950	\$ 28,080,950	
CCBHC HMP Base Cap	\$ -	\$ 8,816,400	\$ 8,816,400	
CCBHC MCD Supplementa	\$ -	\$ 33,570,184	\$ 33,570,184	
CCBHC HMP Supplementa	\$ -	\$ 9,710,407	\$ 9,710,407	
LRE Admin	\$ 13,922,556	\$ 13,922,556	\$ -	0.00%
ISF	\$ -	\$ -	\$ -	
IPA	\$ 5,060,353	\$ 4,255,066	\$ (805,287)	-15.91%
Total Region	\$ 398,834,605	\$ 434,275,755	\$ 35,441,150	8.89%

CMHSPs Breakdown (Net of CCBHC)				
	FY23 Budget Projection (September)	FY24 Initial Budget Projection	FY24 Current Budget Projection	FY23 to FY24 Current % Change
	MCD - MH			
OnPoint	\$ 18,643,374	\$ 17,284,157	\$ 16,807,889	\$ (1,835,485)
Healthwest	\$ 45,701,059	\$ 40,828,236	\$ 40,196,364	\$ (5,504,695)
Network180	\$ 114,576,561	\$ 106,864,576	\$ 105,294,629	\$ (9,281,931)
Ottawa	\$ 30,539,894	\$ 28,947,323	\$ 28,331,213	\$ (2,208,681)
West Michigan	\$ 16,243,001	\$ 13,265,820	\$ 12,922,251	\$ (3,320,750)
Total MCD - MH	\$ 225,703,889	\$ 207,190,112	\$ 203,552,346	\$ (22,151,542)
MCD - SUD				
OnPoint	\$ 808,715	\$ 710,483	\$ 691,433	\$ (117,282)
Healthwest	\$ 2,112,969	\$ 1,744,259	\$ 1,709,582	\$ (403,388)
Network180	\$ 5,015,496	\$ 4,367,218	\$ 4,269,899	\$ (745,597)
Ottawa	\$ 1,278,442	\$ 1,139,694	\$ 1,104,062	\$ (174,380)
West Michigan	\$ 752,899	\$ 575,487	\$ 559,541	\$ (193,358)
Total MCD - SUD	\$ 9,968,521	\$ 8,537,141	\$ 8,334,516	\$ (1,634,005)
HMP - MH				
OnPoint	\$ 2,849,848	\$ 1,562,109	\$ 1,512,384	\$ (1,337,464)
Healthwest	\$ 7,445,443	\$ 3,506,666	\$ 3,380,283	\$ (4,065,160)
Network180	\$ 19,191,292	\$ 8,581,263	\$ 8,370,654	\$ (10,820,638)
Ottawa	\$ 5,484,468	\$ 2,937,540	\$ 2,852,917	\$ (2,631,551)
West Michigan	\$ 2,624,319	\$ 728,797	\$ 696,326	\$ (1,927,993)
Total HMP - MH	\$ 37,595,370	\$ 17,316,375	\$ 16,812,564	\$ (20,782,806)
HMP - SUD				
OnPoint	\$ 1,428,905	\$ 992,950	\$ 964,038	\$ (464,868)
Healthwest	\$ 3,867,298	\$ 2,304,644	\$ 2,227,238	\$ (1,640,060)
Network180	\$ 9,593,123	\$ 5,420,235	\$ 5,316,068	\$ (4,277,055)
Ottawa	\$ 2,627,727	\$ 1,776,945	\$ 1,733,123	\$ (894,605)
West Michigan	\$ 1,351,445	\$ 474,127	\$ 454,563	\$ (896,882)
Total HMP - SUD	\$ 18,868,498	\$ 10,968,901	\$ 10,695,029	\$ (8,173,469)
Autism				
OnPoint	\$ 3,904,765	\$ 3,869,583	\$ 3,817,271	\$ (87,494)
Healthwest	\$ 9,008,185	\$ 8,901,598	\$ 8,854,754	\$ (153,431)
Network180	\$ 21,980,652	\$ 21,692,163	\$ 21,518,016	\$ (462,636)
Ottawa	\$ 6,439,881	\$ 6,399,627	\$ 6,320,309	\$ (119,572)
West Michigan	\$ 2,576,023	\$ 2,563,008	\$ 2,502,150	\$ (73,873)
Total Autism	\$ 43,909,505	\$ 43,425,979	\$ 43,012,501	\$ (897,005)
Waiver				
OnPoint	\$ 5,991,593	\$ 6,882,345	\$ 6,608,502	\$ 616,909
Healthwest	\$ 10,877,495	\$ 13,617,785	\$ 13,257,025	\$ 2,379,530
Network180	\$ 17,248,442	\$ 21,763,578	\$ 21,349,936	\$ 4,101,494
Ottawa	\$ 6,868,725	\$ 8,734,882	\$ 8,638,022	\$ 1,769,297
West Michigan	\$ 2,819,657	\$ 3,703,410	\$ 3,659,751	\$ 840,094
Total Waiver	\$ 43,805,912	\$ 54,702,000	\$ 53,513,235	\$ 9,707,323

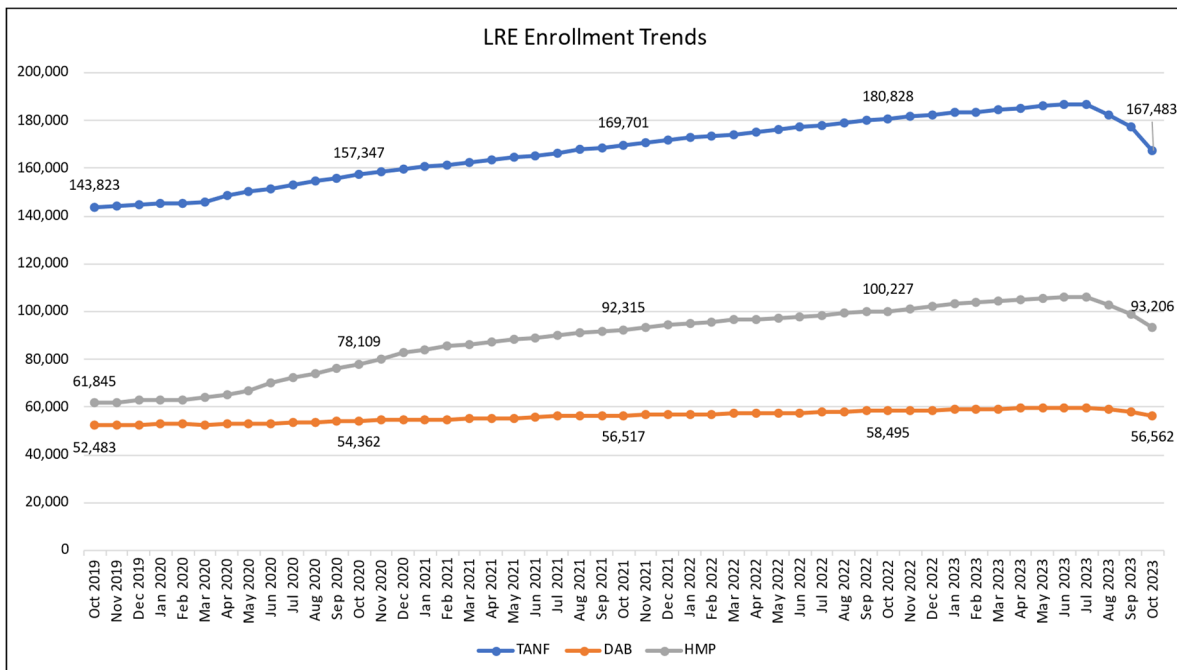
Total CMHSPs				
	FY23 Budget Projection (September)	FY24 Current Budget Projection	FY23 to FY24 Current % Change	
OnPoint	\$ 33,627,201	\$ 38,664,656	\$ 5,037,455	14.98%
Healthwest	\$ 79,012,449	\$ 87,558,460	\$ 8,546,011	10.82%
Network180	\$ 187,605,565	\$ 199,918,764	\$ 12,313,199	6.56%
Ottawa	\$ 53,239,137	\$ 57,508,221	\$ 4,269,085	8.02%
West Michigan	\$ 26,367,343	\$ 32,448,031	\$ 6,080,688	23.06%
Total CMHSPs	\$ 379,851,695	\$ 416,098,132	\$ 36,246,437	9.54%

Average PMPM		
	FY23 Budget Projection (September)	FY24 Current Budget Projection
OnPoint	\$ 95.97	\$ 131.16
Healthwest	\$ 97.97	\$ 128.57
Network180	\$ 87.04	\$ 110.48
Ottawa	\$ 84.97	\$ 109.20
West Michigan	\$ 91.72	\$ 133.49
Total CMHSPs	\$ 89.88	\$ 117.04

Member Month Projection		
	FY23 Budget Projection (September)	FY24 Current Budget Projection
OnPoint	350,395	294,788
Healthwest	806,499	681,036
Network180	2,155,382	1,809,576
Ottawa	626,568	526,639
West Michigan	287,487	243,078
Total Member Months	4,226,331	3,555,117

CMHSPs Breakdown - CCBHC				
	FY23 Budget Projection (September)	FY24 Initial Budget Projection	FY24 Current Budget Projection	FY23 to FY24 Current % Change
MCD - CCBHC Base Capitation				
OnPoint	\$ -	\$ 1,847,952	\$ 1,847,952	\$ 1,847,952
Healthwest	\$ -	\$ 7,178,609	\$ 7,178,609	\$ 7,178,609
Network180	\$ -	\$ 12,411,447	\$ 12,411,447	\$ 12,411,447
Ottawa	\$ -	\$ 2,763,358	\$ 2,763,358	\$ 2,763,358
West Michigan	\$ -	\$ 3,879,583	\$ 3,879,583	\$ 3,879,583
Total	\$ -	\$ 28,080,950	\$ 28,080,950	\$ 28,080,950
HMP - CCBHC Base Capitation				
OnPoint	\$ -	\$ 297,906	\$ 297,906	\$ 297,906
Healthwest	\$ -	\$ 1,631,905	\$ 1,631,905	\$ 1,631,905
Network180	\$ -	\$ 4,808,317	\$ 4,808,317	\$ 4,808,317
Ottawa	\$ -	\$ 662,433	\$ 662,433	\$ 662,433
West Michigan	\$ -	\$ 1,415,840	\$ 1,415,840	\$ 1,415,840
Total	\$ -	\$ 8,816,400	\$ 8,816,400	\$ 8,816,400
MCD - CCBHC Supplemental Revenue				
OnPoint	\$ -	\$ 5,073,882	\$ 5,073,882	\$ 5,073,882
Healthwest	\$ -	\$ 7,321,626	\$ 7,321,626	\$ 7,321,626
Network180	\$ -	\$ 12,586,316	\$ 12,586,316	\$ 12,586,316
Ottawa	\$ -	\$ 3,930,417	\$ 3,930,417	\$ 3,930,417
West Michigan	\$ -	\$ 4,657,943	\$ 4,657,943	\$ 4,657,943
Total	\$ -	\$ 33,570,184	\$ 33,570,184	\$ 33,570,184
HMP - CCBHC Supplemental Revenue				
OnPoint	\$ -	\$ 1,043,399	\$ 1,043,399	\$ 1,043,399
Healthwest	\$ -	\$ 1,801,075	\$ 1,801,075	\$ 1,801,075
Network180	\$ -	\$ 3,993,480	\$ 3,993,480	\$ 3,993,480
Ottawa	\$ -	\$ 1,172,369	\$ 1,172,369	\$ 1,172,369
West Michigan	\$ -	\$ 1,700,084	\$ 1,700,084	\$ 1,700,084
Total	\$ -	\$ 9,710,407	\$ 9,710,407	\$ 9,710,407

- Financial Data/Charts** – The chart below shows regional eligibility trends by population. The number of Medicaid eligible individuals in our region determines the amount of revenue the LRE receives each month. Data is shown for October 2019 – October 2023. The LRE also receives payments for other individuals who are not listed on these charts but are eligible for behavioral health services (i.e. individuals enrolled and eligible for the Habilitation Supports Waiver (HSW) program). Due to the end of the PHE, Medicaid eligibility redeterminations resumed in July 2023. The state’s actuary expects most disenrollments to occur August 2023 – July 2024.



- **Legal Expenses** – Below, this chart contains legal expenses of the LRE that have been billed to the LRE to date for FY2022 and FY2023.

LAKESHORE REGIONAL ENTITY LEGAL EXPENSES REPORT October 31, 2023		
4/30/2022	BYLAWS/OPERATING AGREEMENT	5,700.00
7/28/2022	BYLAWS/OPERATING AGREEMENT	6,500.00
	BYLAWS/OPERATING AGREEMENT TOTAL	12,200.00
11/30/2021	CCHBC SUPPORT	812.50
	CCHBC SUPPORT TOTAL	812.50
2/11/2022	GENERAL/OTHER	325.00
1/16/2023	GENERAL/OTHER	10,000.00
2/3/2023	GENERAL/OTHER	250.00
	GENERAL/OTHER TOTAL	10,575.00
10/31/2021	HEALTHWEST LIGATION	5,368.74
3/31/2022	HEALTHWEST LIGATION	2,016.00
4/30/2022	HEALTHWEST LIGATION	9,388.80
6/24/2022	HEALTHWEST LIGATION	13,782.40
3/31/2023	HEALTHWEST LIGATION	6,992.00
4/30/2023	HEALTHWEST LIGATION	3,728.00
	HEALTHWEST LIGATION TOTAL	41,275.94
10/31/2021	MANAGED CARE/MDHHS CONTRACT	17,058.00
11/30/2021	MANAGED CARE/MDHHS CONTRACT	9,992.00
12/31/2021	MANAGED CARE/MDHHS CONTRACT	5,202.00
1/25/2022	MANAGED CARE/MDHHS CONTRACT	23,501.31
2/17/2022	MANAGED CARE/MDHHS CONTRACT	9,280.00
2/17/2022	MANAGED CARE/MDHHS CONTRACT	17,125.00
2/28/2022	MANAGED CARE/MDHHS CONTRACT	20,051.20
2/28/2022	MANAGED CARE/MDHHS CONTRACT	6,312.50
3/31/2022	MANAGED CARE/MDHHS CONTRACT	4,032.00
4/11/2022	MANAGED CARE/MDHHS CONTRACT	421.50
6/24/2022	MANAGED CARE/MDHHS CONTRACT	2,863.57
7/25/2022	MANAGED CARE/MDHHS CONTRACT	6,788.23
8/22/2022	MANAGED CARE/MDHHS CONTRACT	4,437.50
8/25/2022	MANAGED CARE/MDHHS CONTRACT	16,806.40
9/29/2022	MANAGED CARE/MDHHS CONTRACT	20,832.00
9/30/2022	MANAGED CARE/MDHHS CONTRACT	23,104.65
10/31/2022	MANAGED CARE/MDHHS CONTRACT	9,307.00
11/30/2022	MANAGED CARE/MDHHS CONTRACT	33,792.00
11/30/2022	EARLY PAYMENT DISCOUNT	(5,068.80)
12/31/2022	MANAGED CARE/MDHHS CONTRACT	31,494.10
1/31/2023	MANAGED CARE/MDHHS CONTRACT	25,683.40
2/28/2023	MANAGED CARE/MDHHS CONTRACT	7,472.60
3/31/2023	MANAGED CARE/MDHHS CONTRACT	3,371.20
4/30/2023	MANAGED CARE/MDHHS CONTRACT	16,563.20
5/31/2023	MANAGED CARE/MDHHS CONTRACT	5,928.00
6/30/2023	MANAGED CARE/MDHHS CONTRACT	12,537.60
7/31/2023	MANAGED CARE/MDHHS CONTRACT	7,768.80
7/31/2023	EARLY PAYMENT DISCOUNT	(3,321.04)
8/31/2023	MANAGED CARE/MDHHS CONTRACT	1,302.40
9/30/2023	MANAGED CARE/MDHHS CONTRACT	810.40
	MANAGED CARE/MDHHS CONTRACT TOTAL	335,448.72
2/28/2023	NETWORK 180 LITIGATION	2,674.00
3/31/2023	NETWORK 180 LITIGATION	29,167.33
4/30/2023	NETWORK 180 LITIGATION	105.60
5/31/2023	NETWORK 180 LITIGATION	2,283.20
6/30/2023	NETWORK 180 LITIGATION	13,840.80
7/31/2023	NETWORK 180 LITIGATION	3,665.60
8/31/2023	NETWORK 180 LITIGATION	1,137.60
	NETWORK 180 LITIGATION TOTAL	52,874.13
	GRAND TOTAL	\$ 453,186.29



BOARD ACTION REQUEST

Subject: October 2023 Disbursements

Meeting Date: November 15, 2023

RECOMMENDED MOTION:

To approve the October 2023 disbursements of \$36,873,593.67 as presented.

SUMMARY OF REQUEST/INFORMATION:

<u>Disbursements:</u>	
Allegan County CMH	\$2,884,713.27
Healthwest	\$8,255,253.71
Network 180	\$16,157,620.56
Ottawa County CMH	\$4,614,234.93
West Michigan CMH	\$2,276,810.64
SUD Prevention Expenses	\$63,835.82
MICHIGAN IPA TAX - QUARTERLY	\$1,201,237.80
SUD Public Act 2 (PA2)	\$824,875.87
Administrative Expenses	\$595,011.07
Total:	\$36,873,593.67

92.89% of Disbursements were paid to Members and SUD Prevention Services.

I affirm that all payments identified in the monthly summary above are for previously appropriated amounts.

STAFF: *Stacia Chick*

DATE: *11/7/2023*



Statement of Activities - Actual vs. Budget

Fiscal Year 2022/2023

As of Date: 9/30/23

Change in Net Assets	Year Ending 9/30/2023	9/30/2023		
	FY23 Budget <i>Amendment 2</i>	Budget to Date	Actual	Actual to Budget Variance
Operating Revenues				
Medicaid, HSW, SED, & Children's Waiver	280,714,819	280,714,819	276,371,023	(4,343,796)
Autism Revenue	43,908,843	43,908,843	45,410,658	1,501,815
DHS Incentive	471,247	471,247	336,227	(135,020)
Healthy Michigan	51,783,146	51,783,146	55,013,968	3,230,822
Performance Bonus Incentive	2,819,234	2,819,234	2,981,955	162,721
CCBHC Quality Bonus Incentive	0	0	2,885,476	2,885,476
Hospital Rate Adjuster (HRA)	12,576,256	12,576,256	9,432,192	(3,144,064)
Member Local Contribution to State Medicaid	1,007,548	1,007,548	1,007,548	-
Medicaid CCBHC Base Capitation	18,525,931	18,525,931	18,642,736	116,805
Healthy Michigan CCBHC Base Capitation	5,183,554	5,183,554	5,219,640	36,086
Medicaid CCBHC Supplemental Revenue	6,208,093	6,208,093	4,619,393	(1,588,700)
Healthy MI CCBHC Supplemental Revenue	2,110,316	2,110,316	2,526,387	416,071
CCBHC General Funds	493,278	493,278	493,278	-
MDHHS Grants	14,041,993	14,041,993	7,391,762	(6,650,231)
PA 2 Liquor Tax	4,649,131	4,649,131	3,706,190	(942,941)
Non-MDHHS Grants: DFC	145,202	145,202	106,529	(38,673)
Interest Earnings	640,059	640,059	633,342	(6,717)
Miscellaneous Revenue	5,500	5,500	-	(5,500)
Total Operating Revenues	445,284,150	445,284,150	436,778,302	(8,505,848)
Expenditures				
Salaries and Fringes	4,135,207	4,135,207	4,300,442	165,235
Office and Supplies Expense	255,770	255,770	172,350	(83,420)
Contractual and Consulting Expenses	984,053	984,053	687,996	(296,057)
Managed Care Information System (PCE)	305,200	305,200	295,200	(10,000)
Legal Expense	242,153	242,153	220,607	(21,546)
Utilities/Conferences/Mileage/Misc Exps	5,362,968	5,362,968	275,481	(5,087,487)
Grants - MDHHS & Non-MDHHS	951,478	951,478	352,219	(599,259)
Hospital Rate Adjuster / Taxes	17,629,909	17,629,909	14,075,868	(3,554,041)
Prevention Expenses - Grant & PA2	4,129,892	4,129,892	3,972,398	(157,494)
CCBHC Quality Bonus Incentive	0	0	1,647,687	1,647,687
Member Payments - Medicaid/HMP	362,852,433	362,852,433	357,812,418	(5,040,015)
Member Payments - CCBHC Capitation	23,709,485	23,709,485	23,862,378	152,893
Member Payments - CCBHC Supplemental	8,318,409	8,318,409	8,055,769	(262,640)
Member Payments - CCBHC GF & Grants	736,038	736,038	736,038	-
Member Payments - PA2 Treatment	3,391,942	3,391,942	2,674,495	(717,447)
Member Payments - Grants	8,634,459	8,634,459	6,445,403	(2,189,056)
Contribution to ISF/Savings	2,637,206	2,637,206	-	(2,637,206)
Local Contribution to State Medicaid	1,007,548	1,007,548	1,007,548	-
Total Expenditures	445,284,150	445,284,150	426,594,299	(18,689,851)
Total Change in Net Assets	0	0	10,184,003	10,184,003



Statement of Activities
Budget to Actual Variance Report
 For the Period ending September 30, 2023

As of Date: 9/30/23

Operating Revenues

Medicaid/HSW/SED/CWP	N/A - Closely aligned with the current budget projections.
Autism Revenue	N/A - Closely aligned with the current budget projections.
DHS Incentive	This revenue is received quarterly beginning in April. Final payment will be received in FY24.
Healthy Michigan	Less capitated Healthy Michigan funding being utilized for CCBHC Healthy MI than expected.
Performance Bonus Incentive	N/A - Closely aligned with the current budget projections.
CCBHC Quality Bonus	Revenue was not budgeted because the amount was unknown. This is actual for the revenue received in FY23 earned from FY22 and the accrual for the amount expected to be received in FY24 but earned from FY23.
Hospital Rate Adjuster	Revenue is received quarterly. Fourth quarter payment is expected in FY24.
Member Local Match Revenue	N/A - Closely aligned with the current budget projections.
Medicaid CCBHC Base Capitation	N/A - Closely aligned with the current budget projections.
Healthy MI CCBHC Base Capitation	N/A - Closely aligned with the current budget projections.
Medicaid CCBHC Supplemental Revenue	Less Medicaid CCBHC mild-to-moderate being served than expected.
Healthy MI CCBHC Supplemental Revenue	More Healthy Michigan CCBHC mild-to-moderate being served than expected.
CCBHC General Funds	N/A - Closely aligned with the current budget projections.
MDHHS Grants	SUD grant payments are received quarterly. Quarter 4 and final closeout payments expected in FY24.
PA 2 Liquor Tax	PA2 revenues are received after the Department of Treasury issues payments to the counties. Final payments received in FY24.
Non-MDHHS Grants: DFC	Revenue is under due to provider billing delay, but total revenue is expected for FY23.
Interest Revenue	N/A - Closely aligned with the current budget projections.
Miscellaneous Revenue	No miscellaneous funds received as of this report. Funds received periodically for regional trainings.

Expenditures

Salaries and Fringes	N/A - Closely aligned with the current budget projections.
Office and Supplies	Currently under budget. Final reconciliation to occur in FY24.
Contractual/Consulting	Currently under budget. Final reconciliation to occur in FY24.
Managed Care Info Sys	N/A - Closely aligned with the current budget projections.
Legal Expense	N/A - Closely aligned with the current budget projections.
Utilities/Conf/Mileage/Misc	This line item includes the LRE's contingency fund. Final reconciliation expected in FY24.
Grants - MDHHS & Non-MDHHS	Most of these payments are billed to the LRE and paid by MDHHS 45-60 days in arrears. In addition, some grants are paid quarterly.
HRA/Taxes	On target - Final payments are made in FY24.
Prevention Exps - Grant/PA2	N/A - Closely aligned with the current budget projections.
CCBHC Quality Bonus	Was not budgeted because amount was not know. FY22 earnings received in FY23 for CCBHC performance metrics met were paid out to CCBHCs. Offset by revenue received.
Member Med/HMP Payments	N/A - Closely aligned with the current budget projections.
Member CCBHC Capitation	N/A - Closely aligned with the current budget projections.
Member CCBHC Supplemental	N/A - Closely aligned with the current budget projections.
Member CCBHC GF & Grants	On Target - total expenditures were paid in previous quarters.
Member PA2 Tx Payments	Billings against this line item typically occur after other grant funding is exhausted. Final closeout payments to occur in FY24.
Member Grant Payments	Quarter 4 and final expense reimbursements expected in FY24.
Contribution to ISF/Savings	Expenditures will not be booked here until after final closeout, in FY24.
Local Contribution to State Medicaid	N/A - Closely aligned with the current budget projections.



Includes Medicaid, Autism and Healthy Michigan activity only. Does not include Grant, General Funds, Local or other funding.

Lakeshore Regional Entity Combined Monthly FSR Summary
FY 2023

September 2023 Reporting Month
Reporting Date: 11/8/2023

ACTUAL:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
Distributed Medicaid/HMP Revenue							
Medicaid	41,966,416	135,220,596	25,248,427	38,209,029	14,222,607	5,007,199	259,874,274
Autism	10,022,218	22,662,594	4,026,028	6,644,320	2,654,979	745,106	46,755,245
Healthy Michigan	8,901,415	29,863,185	4,439,274	8,417,145	582,381	834,645	53,038,046
Total Distributed Medicaid/HMP Revenue	60,890,049	187,746,375	33,713,729	53,270,495	17,459,967	6,586,949	359,667,564
Capitated Expense							
Medicaid	46,866,090	141,813,455	26,072,806	40,741,711	13,395,462	5,007,199	273,896,723
Autism	2,487,423	26,607,785	2,411,365	5,851,058	2,654,979	745,106	40,757,716
Healthy Michigan	7,549,951	25,201,831	4,115,264	6,399,091	1,555,775	834,645	45,655,357
Total Capitated Expense	56,902,464	193,623,071	32,599,435	52,991,860	17,606,216	6,586,949	360,309,996
Actual Surplus (Deficit)	3,987,585	(5,876,696)	1,114,294	278,635	(146,249)	-	(642,431)
% Variance	6.55%	-3.13%	3.31%	0.52%	-0.84%	0.00%	
Information regarding Actual (Threshold: Surplus of 5% and deficit of 1%)	Paying provider stability payments and had a couple of large inpatient secondary claims.	Change in regional revenue projection from July to final September payments resulted in a reduction of \$4M in revenue. Additional expense also incurred due to autism seasonality and the reduction of the waitlist. Approximately \$2.5M of revenue reduction was due to IPA taxes.	Less than threshold for explanation	Less than threshold for explanation	Less than threshold for explanation		
PROJECTION: LRE Revenue Projections as of: September							
Medicaid	46,580,583	136,840,499	25,443,682	38,687,061	13,283,760	14,441,081	275,276,665
Autism	9,008,185	21,980,652	3,904,765	6,439,881	2,576,023	2,135,768	46,045,273
Healthy Michigan	8,477,680	28,784,415	4,278,754	8,112,195	1,591,184	2,406,062	53,650,290
Total Projected Medicaid/HMP Revenue	64,066,448	187,605,565	33,627,201	53,239,137	17,450,967	18,982,910	374,972,228
Expense Projections							
Medicaid	49,490,099	141,813,455	26,333,534	40,950,000	13,395,462	14,441,081	286,423,631
Autism	2,626,692	26,607,785	2,435,479	5,900,000	2,654,979	2,135,768	42,360,702
Healthy Michigan	7,971,613	25,201,831	4,156,417	6,430,000	1,555,775	2,406,062	47,721,697
Total Capitated Expense Projections	60,088,404	193,623,071	32,925,429	53,280,000	17,606,216	18,982,910	376,506,030
Projected Surplus (Deficit)	3,978,044	(6,017,506)	701,772	(40,863)	(155,249)	-	(1,533,802)
% Variance	6.21%	-3.21%	2.09%	-0.08%	-0.89%	0.00%	
Information regarding Projections (Threshold: Surplus of 5% and deficit of 1%)	Paying provider stability payments and had a couple of large inpatient secondary claims.	Change in regional revenue projection from July to final September payments resulted in a reduction of \$4M in revenue. Additional expense also incurred due to autism seasonality and the reduction of the waitlist. Approximately \$2.5M of revenue reduction was due to IPA taxes.	Less than threshold for explanation	Less than threshold for explanation	Less than threshold for explanation		
PROPOSED SPENDING PLAN: Submitted to the LRE as of:							
Medicaid/HMP Revenue	12/6/2022	9/7/2023	10/18/2022	11/2/2023	6/9/2023		
Medicaid	50,592,580	139,117,631	26,226,787	37,997,693	13,748,030	14,637,966	282,320,687
Autism	8,877,222	27,128,569	3,848,342	6,663,994	2,533,303	1,962,200	51,013,630
Healthy Michigan	9,801,631	26,619,545	4,320,883	8,381,507	1,583,863	2,239,706	52,947,135
Total Budgeted Medicaid/HMP Revenue	69,271,433	192,865,745	34,396,012	53,043,194	17,865,195	18,839,873	386,281,452
Capitated Expense							
Medicaid	52,832,547	145,025,753	26,869,897	40,847,364	15,015,013	14,637,966	295,228,540
Autism	2,409,949	24,664,846	1,961,305	6,002,636	1,352,427	1,962,200	38,353,363
Healthy Michigan	8,177,941	25,096,572	3,053,222	6,458,620	1,497,756	2,239,706	46,533,817
Total Budgeted Capitated Expense	63,420,437	194,787,171	31,884,424	53,308,620	17,865,195	18,839,873	380,115,720
Budgeted Surplus (Deficit)	5,850,996	(1,921,426)	2,511,588	(265,426)	0	-	6,165,732
% Variance	8.45%	-1.00%	7.27%	-0.50%	0.00%	0.00%	
Information regarding Spending Plans (Threshold: Surplus of 5% and deficit of 1%)	Expenses based on HW Board approved budget	Less than threshold for explanation	Based on OnPoint Board approved budget	Less than threshold for explanation; however, CMHC submitted a revised spending plan this month with a deficit based on their FY23 interim FSR	Less than threshold for explanation		
Variance between Projected and Proposed Spending Plan	(1,872,952)	(4,096,080)	(1,799,816)	224,563	(155,249)	-	(7,699,535)
% Variance	-2.70%	-2.12%	-5.23%	0.42%	-0.87%	0.00%	
Explanation of variances between Projected and Proposed Spending Plan (Threshold: Surplus of 5% and deficit of 1%)	Budgeted a surplus and still carrying a surplus.	Change in regional revenue projection from July to final September payments resulted in a reduction of \$4M in revenue.	Budget was prepared at the beginning of the year before SUD rate changes were known. OnPoint has also added a number of positions based on increased utilization, and worked with contracted service providers to supplement staffing vacancies, resulting in current projections being higher than initial spending plan.	Less than threshold for explanation	Less than threshold for explanation		

Lakeshore Regional Entity Combined Monthly FSR Summary
 FY 2023
 September 2023 Reporting Month
 Reporting Date: 11/8/2023

CCBHC ACTIVITY							
ACTUAL:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
Distributed Medicaid/HMP CCBHC Revenue							
Medicaid CCBHC Base Capitation	12,110,940				6,531,796	-	18,642,737
Medicaid CCBHC Supplemental	4,393,022				1,851,221	147,821	6,392,063
Healthy Michigan CCBHC Base Capitation	2,835,060				2,384,580	-	5,219,640
Healthy Michigan CCBHC Supplemental	1,441,732				739,867	80,844	2,262,443
Total Distributed Medicaid/HMP CCBHC Revenue	20,780,754	-	-	-	11,507,463	228,665	32,516,882
Capitated CCBHC Expense							
Medicaid CCBHC	16,848,649				8,423,589	74,874	25,347,112
Healthy Michigan CCBHC	4,382,278				3,138,748	21,922	7,542,949
Total Capitated CCBHC Expense	21,230,928	-	-	-	11,562,337	96,796	32,890,061
Actual CCBHC Surplus (Deficit)	(450,173)	-	-	-	(54,874)	131,869	(373,178)
% Variance	-2.17%				-0.48%	57.67%	
Information regarding CCBHC Actual (Threshold: Surplus of 5% and deficit of 1%)	Deficit is retained by the CCBHC.				Deficit is retained by the CCBHC.	Surplus offsets traditional Medicaid and HMP expenses.	
PROJECTION:							
LRE CCBHC Revenue Projections *							
Medicaid CCBHC Base Capitation	12,110,940				6,531,796	-	18,642,737
Medicaid CCBHC Supplemental	4,393,022				1,851,221	147,821	6,392,063
Healthy Michigan CCBHC Base Capitation	2,835,060				2,384,580	-	5,219,640
Healthy Michigan CCBHC Supplemental	1,441,732				739,867	80,844	2,262,443
Total Projected Medicaid/HMP CCBHC Revenue	20,780,754	-	-	-	11,507,463	228,665	32,516,882
Capitated CCBHC Expense Projections							
Medicaid CCBHC	17,855,011				8,583,024	74,874	26,512,909
Healthy Michigan CCBHC	4,616,504				3,161,352	21,922	7,799,778
Total Capitated CCBHC Expense Projections	22,471,515	-	-	-	11,744,376	96,796	34,312,687
Projected CCBHC Surplus (Deficit)	(1,690,761)	-	-	-	(236,913)	131,869	(1,795,805)
% Variance	-8.14%				-2.06%	57.67%	
Information regarding CCBHC Projections (Threshold: Surplus of 5% and deficit of 1%)	Deficit is retained by the CCBHC.				Deficit is retained by the CCBHC.	Surplus offsets traditional Medicaid and HMP expenses.	
PROPOSED SPENDING PLAN:							
Submitted to the LRE as of:	12/8/2022	9/7/2023	10/18/2022	11/2/2023	6/9/2023		
Medicaid/HMP Revenue							
Medicaid CCBHC Base Capitation	9,239,326				6,463,513	-	15,702,839
Medicaid CCBHC Supplemental	4,126,582				1,978,533	147,821	6,252,935
Healthy Michigan CCBHC Base Capitation	1,747,430				2,360,375	-	4,107,805
Healthy Michigan CCBHC Supplemental	1,369,610				731,510	80,844	2,181,965
Total Budgeted Medicaid/HMP CCBHC Revenue	16,482,949	-	-	-	11,533,930	228,665	28,245,544
Capitated Expense							
Medicaid CCBHC	13,365,909				8,442,045	74,874	21,882,828
Healthy Michigan CCBHC	3,117,041				3,091,885	21,922	6,230,848
Total Budgeted Capitated CCBHC Expense	16,482,949	-	-	-	11,533,930	96,796	28,113,675
Budgeted Surplus (Deficit)	-	-	-	-	-	131,869	131,869
% Variance	0.00%				0.00%	57.67%	
Information regarding CCBHC Spending Plans (Threshold: Surplus of 5% and deficit of 1%)						Surplus offsets traditional Medicaid and HMP expenses.	
Variance between CCBHC Projected and Proposed Spending Plan	1,690,761				236,913	(263,737)	(1,927,674)
% Variance	10.26%				2.05%	-115.34%	
Explanation of variances between CCBHC Projected and Proposed Spending Plan (Threshold: Surplus of 5% and deficit of 1%)	Projected is coming in lower than initial spending plan.				Projected is coming in lower than initial spending plan.	Surplus offsets traditional Medicaid and HMP expenses.	

*CCBHC Projected Revenue is based on the State's projections in the FY22 Rate Certification Letter.

Lakeshore Regional Entity
 FY2023 FSR Monthly Comparison of Surplus/(Deficit)

Actual	Oct	Nov	Change	Dec	Change	Jan	Change	Feb	Change	Mar	Change	Apr	Change	May	Change	June	Change	July	Change	August	Change	September	Change
HW	2,682,480	5,868,687	3,186,207	5,607,901	(260,786)	(1,707,073)	(7,314,974)	(2,814,960)	(1,107,887)	(81,349)	2,733,611	6,205,577	6,286,926	6,337,683	132,105	1,430,379	(4,907,304)	5,928,107	4,497,728	4,949,897	(978,210)	3,987,585	(962,312)
N180	1,859,481	(659,560)	(2,519,041)	(369,066)	290,494	(218,052)	151,014	(151,281)	66,771	(290,609)	(139,328)	(1,023,418)	(732,809)	(3,028,203)	(2,004,785)	(5,089,355)	(2,067,152)	(3,474,488)	1,614,867	(3,698,165)	(223,677)	(5,876,696)	(2,178,537)
OnPoint	248,147	297,376	49,229	668,050	370,874	772,385	104,335	470,249	(302,136)	1,228,199	757,950	1,206,401	(21,799)	1,243,807	37,406	1,116,684	(127,123)	1,471,819	354,935	1,576,840	105,221	1,114,294	(462,546)
Ottawa	2,138,498	1,187,944	(940,554)	5,003,221	3,805,277	5,333,898	335,677	5,285,162	(63,738)	4,733,649	(51,513)	2,449,442	(2,284,207)	5,851,257	3,401,825	5,500,234	(351,033)	5,148,302	(357,932)	4,807,632	(340,870)	278,535	(4,528,998)
WM	329,077	360,999	31,922	578,414	217,415	949,601	371,187	1,689,859	740,268	209,270	(1,480,589)	275,802	66,332	262,864	(12,738)	204,260	(58,604)	212,724	8,464	(428,807)	(630,621)	(146,240)	280,648
Total	7,257,653	7,065,446	(192,207)	11,488,520	4,423,074	5,135,759	(6,352,761)	4,479,029	(656,730)	5,799,160	1,320,131	9,113,604	3,314,444	10,667,418	1,553,819	3,162,202	(7,505,216)	9,286,265	6,124,063	7,209,307	(2,076,958)	(642,431)	(7,851,738)

Projection	Oct	Nov	Change	Dec	Change	Jan	Change	Feb	Change	Mar	Change	Apr	Change	May	Change	June	Change	July	Change	August	Change	September	Change
HW	19,175,963	6,906,852	(12,269,111)	5,922,933	(983,919)	4,665,099	(1,257,834)	5,477,809	812,710	5,407,593	(70,216)	3,880,197	(1,527,396)	6,544,789	2,664,592	6,228,067	(316,722)	6,585,751	357,684	5,525,942	(1,059,809)	3,978,044	(1,547,698)
N180	1,174,124	(57,290)	(1,231,414)	(505,119)	(447,829)	(546,239)	(41,120)	(1,181,316)	(635,077)	3,790,156	4,971,472	(1,626,688)	(5,416,844)	(1,906,060)	(279,372)	(1,788,250)	117,810	(4,432,875)	(2,644,625)	(3,404,836)	1,028,040	(6,017,506)	(2,612,670)
OnPoint	2,496,026	954,680	(1,541,346)	365,874	(588,806)	293,151	(72,723)	267,160	(25,991)	618,753	351,593	694,872	76,119	1,108,630	413,768	1,357,571	248,941	787,735	(569,836)	787,735	-	701,772	(85,964)
Ottawa	(1,204,837)	1,005,316	2,210,153	1,178,355	173,039	1,835,852	657,497	1,962,922	127,070	1,583,693	(379,229)	1,333,087	(250,606)	1,302,391	(30,696)	1,958,746	656,355	854,831	(1,103,915)	717,533	(137,298)	(40,863)	(758,396)
WM	1,693,634	1,693,634	-	1,695,885	2,251	2,097,218	401,333	1,827,064	(270,154)	(899,019)	(2,726,083)	129,963	1,028,982	(90,959)	(220,922)	74,056	165,015	(318,982)	(393,038)	(376,936)	(57,953)	(155,249)	221,687
Total	23,334,910	10,503,192	(12,831,718)	8,657,928	(1,845,264)	8,345,081	(312,847)	8,353,639	8,558	10,501,176	2,147,537	4,411,431	(6,089,745)	6,958,792	2,547,361	7,830,190	871,398	3,476,459	(4,353,731)	3,249,439	(227,020)	(1,533,802)	(4,783,241)

Proposed Spending Plan/Budget	Oct	Nov	Change	Dec	Change	Jan	Change	Feb	Change	Mar	Change	Apr	Change	May	Change	June	Change	July	Change	August	Change	September	Change
HW	5,850,996	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-	5,850,996	-
N180	1,886,360	1,886,358	(2)	1,886,358	-	1,886,358	-	1,886,358	-	1,886,358	-	1,886,358	(0)	1,886,358	-	1,886,358	0	(1,921,426)	(3,807,784)	(1,921,425)	-	(1,921,426)	-
OnPoint	2,501,588	2,501,588	-	2,501,588	-	2,501,588	-	2,501,588	-	2,501,588	-	2,501,588	0	2,501,588	-	2,501,588	0	2,501,588	0	2,501,588	-	2,501,588	-
Ottawa	4,049,008	1,005,316	(3,043,692)	1,005,316	-	1,005,316	-	1,005,316	-	1,005,316	-	627,021	(378,295)	627,021	-	627,021	0	627,021	(0)	627,021	-	(265,426)	(892,447)
WM	3,587,342	1,525,411	(2,061,931)	1,525,411	-	1,525,411	-	1,525,411	-	(796,388)	(2,321,799)	0	796,388	0	-	0	(0)	0	0	0	-	0	0
Total	17,875,294	12,769,669	(5,105,625)	12,769,669	-	12,769,669	-	12,769,669	-	10,447,870	(2,321,799)	10,865,962	418,092	10,865,962	-	10,865,963	1	7,058,179	(3,807,784)	7,058,179	-	6,165,732	(892,447)

Base Capitation Only. Does not include CCBHC activity.