

CEO Report
March 18, 2021

Good afternoon,

Welcome to the new year; better than the last!

1. **COVID-19** – Michigan has seen a spike in cases in the past week. These are the highest number of positive tests since early January.
 - Michigan Daily cases on March 11 – 2091
 - Michigan Daily cases on March 12 - 2403

Figure-1, at the bottom of this report is from the Michigan COVID dashboard.

Vaccines – While the volume/access of vaccines is increasing in the Region, it does change dramatically from County to County.

DCW Premium – Good news. The State passed an extension of the DCW-Premium, starting on March 1st and running through the end of the fiscal year. This supersedes the decision of the LRE Board to fund the local extension through March.

2. **CEO Transition** – Similar to the transition with Greg Hofman, Ms. Dumas and I have split our functions up and have had lengthy meetings throughout the week to discuss issues and strategies. The process has gone smoothly. We do not anticipate any problems as we continue through April and May.
3. **Leadership Positions** – The Chief Financial Officer position was posted last week. We are looking at additional management positions (COO) if our tactical position is approved by our Board of Directors. Support will be presented at the time we present the plan to the Board.
4. **Beacon Contract** – We continue to wait for the approval from the State on the new agreement. We are in touch with the MDHHS daily. We are expecting a response at any time.
5. **State “Action Plan” Discussions** – Lisa Williams and I have been working with Al Jansen and Jeff Wieferich from MDHHS to lift the sanctions on the LRE region. Our conversations have been focused on an Action-Plan covering a wide array of operational areas at the LRE. The plan includes the following Core Competencies:

- Finance Operations
- Beacon functional transfers
- Information Systems
- Provider Network Management
- Utilization Management,
- Integrated Care
- Leadership/staff Stabilization

The discussions will also include the proposal for the historical deficit. We will bring this proposal to the LRE Board prior to presenting to the State. The discussions have been extremely productive. We are anticipating an acceptance of this plan in the next two-three weeks. With acceptance by the State and approval by the LRE Board of Directors, we should see the sanctions lifted at that time. More details (including plan funding) to come along with a presentation to the Board.

6. **Tactical Plans** – The State-LRE Action Plan provides the core for our own strategic plan. There is still work to be completed, but the plan is well on the way. The development of the Information Systems Plan is also underway. This will be a collaborative development with Beacon Health Options.
7. **CCBHC – Certified Community Behavioral Health Clinic** – All member CMHSPs in the Region are either certified or on the way to certification in the CCBHC program. To date, the discussions and certifications have been at the CMH level. However, with the recent State designation, MDHHS is working on a model for the inclusion of the PIHP in this strategy (oversight and regional management). We have reviewed a recent document outlining some of the roles of the PIHPs. This is a significant opportunity for the PIHPs and the LRE looks to take on this role going forward. Stand by for additional information going forward.
8. **Risk Management Plan** – The 2021 Risk Management Plan was approved by the State in February.
9. **HealthWest Joint Improvement Project** – Due to several factors, HealthWest continues to struggle operationally and financially. We have raised the issues over the past year. This issue has become a higher priority as the HealthWest team is experiencing a turnover rate exceeding 25% with many open positions that have remain unfilled for an extended period.

LRE leadership is working with HealthWest leadership to provide resources to research the issues and provide direction and opportunities to address the situation. HealthWest

has been very cooperative. We expect to start this endeavor in the next week. Areas to address are: Depth of the leadership team, Data management (encounters), “Encountering” all appropriate services, Data quality, Funding management, etc.

10. Legislative Update from Alan Bolter (CMHA) – See attachment for Alan’s update.

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